

Appendix I

Housing, Health & Communities Committee - Empowering You in Swale Strategy – Delivery update

Project Name	Description	Main Priority	SBC Lead	Timeframe	Partners / Collaboration	Delivery Update	Output	Comments
Marmot Programme	Coastal communities project - focus on health determinants (work and skills for work)	Priority 1: Creating skilled, educated and working communities	Charlotte Hudson	Ongoing	KCC Public Health	Larissa Reed is the Strategic Lead for the Kent Marmot Coastal Board	Coastal communities project - focus on health determinants (work and skills for work)	
Sheppey Career Readiness	Intervention designed to break the entrenched cycle of economic inactivity and poor health outcomes on the Isle of Sheppey, Swale	Priority 1: Creating skilled, educated and working communities	Charlotte Hudson	March 2025-October 2026	Breaking Barriers Innovation KCC Public Health	Awaiting funding confirmation from ICB	Individuals furthest away from the job market, able to access employment and skills opportunities through local anchor institutions.	
Strategic Skills and Employment Meeting	Strategic delivery of work to tackle barriers to employment and skills within the borough.	Priority 1: Creating skilled, educated and working communities	Emma Wiggins	January 2026-December 2026	Multi-agency	Two meetings held in 2025 - 4 planned for 2026	Strategic delivery of work to tackle barriers to employment and skills within the borough.	
Youth Democracy Event	Youth Democracy Event to engage young people in the borough and expand their understanding of the council and its role.	Priority 1: Creating skilled, educated and working communities	Brooke Telford	One off event - November 2025	Mayor / Leader Police	Successful event held in November 2025, good engagement from secondary schools and young people	Delivery of democracy event to secondary students across Swale	

Skate park	Improvements to the location and delivery of services	Priority 1: Creating skilled, educated and working communities	Brooke Telford	Ongoing	Lease holder Brogdale and local charities	Discussions ongoing	Increased safe access to the park for young people	
NEET Provision	Funding provided through UKSP to deliver localised provision	Priority 1: Creating skilled, educated and working communities	Kieren Mansfield	March 2025 - March 2026	Pyramid Project	Delivery of services to NEET - funding ends March 2026	Reduced numbers of young people Not in Education Employment or Training.	
Schools Commissioning process with KCC	The Council has engaged with KCC throughs the schools commissioning process regarding the delivery of future additional schooling capacity required to meet the changing needs of the Borough and to address concerns regarding the distance to learning for some local students.	Priority 1: Creating skilled, educated and working communities	Kieren Mansfield	Ongoing	Kent County Council	Ongoing	Improved access to provision	

Schools Carbon Literacy Training	Providing education around the Climate Emergency to empower young people to take action.	Priority 1: Creating skilled, educated and working communities	Samuel Brookfield	Ongoing	Carbon Literacy Project, Queen Elizabeth Grammar School, East Kent College Secondary	Awaiting funding	Students achieving Carbon Literacy Accreditation	Awaiting funding
Loneliness Project	SVA project - increase awareness, reduce stigma, improve access to activities and develop legacy project	Priority 2: Growing healthy communities	Sarah-Jane Radley	End 31 March 2026	Swale Voluntary Alliance / Swale CVS	Scope continuation of project for 2026/27	Raise awareness and reduce stigma – improve health outcomes	
Smoke Free	Deliver Smoke Free Zones across the borough	Priority 2: Growing healthy communities	Brooke Telford	End 31 March 2026	VCSE partners	Delivered a number of Smoke Free Zones across the borough	Deliver Smoke Free Zones across the borough	
One Swale Roadshows	Multi-agency roadshow once a month across the borough	Priority 2: Growing healthy communities	Georgia Moss	End 31 March 2026	Lead-SCVS and FCNG	Delivered events throughout 2025/26	frontline awareness raising for support available to residents	
Healthy Homes	Reduce damp and mould & project plan	Priority 2: Growing healthy communities	San Nyunt / Richard Evans	End date tbc	SBC teams / VCSE / Private sector / Housing / Landlords	Delivery of a variety of damp and mould projects	Reduce damp and mould & project plan	
Household Support Fund	Delivery of Household Support Fund	Priority 2: Growing healthy communities	Sarah-Jane Radley	End 31 March 2026	VCSE / Housing / Revenues & Benefits	Delivery of HSF with VCSE. Development of plan post March 2026	Development of Crisis & Resilience Fund provision post April 2026	
Baton of Hope	Event taking place 21 September	Priority 2: Growing healthy	Brooke Telford	Sep-25	Medway & Swale Health & Care	Event taking place 21 September 2025 - suicide awareness	Potential for further event to take place in 2027	

	2025 - suicide awareness	communities			Partnership / VCSE			
Medway and Swale Health and Care Partnership - Projects	Collaborative projects with Medway & Swale Health & Care Partnership	Priority 2: Growing healthy communities	Sarah-Jane Radley / Brooke Telford	Ongoing	Medway & Swale Health & Care Partnership	Integrated Neighbourhood Teams Social Regeneration Widening Access Demonstrators (WAD)	Ongoing	The current restructure of the H&CP and ICB will impact on future delivery of projects
Place Partnership Program - Sport England	Development Award, 12 months, including Test & Learn projects	Priority 2: Growing healthy communities	Sarah-Jane Radley	2025/26	Active Kent & Medway	Collaborate with AKM to develop the Place Partnership Programme	Initial meetings held, project development underway	
Shelter 2026	Set up a night shelter for rough sleepers in winter 2026/27	Priority 2: Growing healthy communities	Roxanne Shepherd / Sarah-Jane Radley	Winter 2026/27	Multi-agency	Work continues to develop the offer with partners	Release pressures on Housing budgets and provide a holistic service offer for homeless	
Healthy Homes	The TCPA is working with councils and communities to explore different ways the Healthy Homes Principles can be used as a framework for improving the quality of new development in their area.	Priority 2: Growing healthy communities	Anna Stonor	October to December 2027 - when Local Plan is adopted.	Town and Country Planning Association	Referenced in draft Reg 18 Local Plan.	The Healthy Homes principles will be embedded in the Local Plan.	

Swale Healthy Homes Project	Targeting households experiencing damp, mould and condensation in the private rented sector. Project includes inspections, enforcement, tenant support and empowerment and communications, surveys, and delivery of government-funded interventions.	Priority 2: Growing healthy communities	San Nyunt	May 2024 – May 2025 (delivery), with evaluation extended to March 2026	DLUHC, DHSC, Department for Work & Pensions, Verian (evaluation partner), Private landlords, PRS Place-Based Projects network, Swale local voluntary sectors	Ongoing / Partially Completed – baseline data collected, stakeholder engagement underway, comms launched, KPIs and financial returns submitted, evaluation extended; ongoing monitoring continuing.	Ongoing / Partially Completed – baseline data collected, stakeholder engagement underway, comms launched, KPIs and financial returns submitted, evaluation extended; ongoing monitoring continuing.	
Leisure	Enhanced Health & Wellbeing requirements as part of the new leisure contract specification	Priority 2: Growing healthy communities	Jay Jenkins	Contract is out to tender, new contract commences in April 2027	New Leisure Operator	Enhanced Health & Wellbeing requirements as part of the new leisure contract specification	Increased levels of health and wellbeing activity across the borough delivered via the Leisure centres, which will include Faversham pools from April 27. Targeting an increase in the number of residents from priority groups participating regularly in sport and physical activity e.g., overweight children and adults, BAME, people with disabilities, life-limiting illnesses, CV conditions,	Note: The Operator Partner shall deliver a Borough wide Health and Well-being Development Programme which supports the Authority's Strategic Priorities for the service and contributes towards the wider local strategic

							young people, and older adults etc.	<i>outcomes, and specifically Health and Well-being outcomes. A particular priority is to reduce health inequalities in the borough and improve the health and wellbeing of families through physical activity.</i>
LCWIP	A strategic, long-term infrastructure plan to increase local levels of active travel.	Priority 2: Growing healthy communities	Michelle Anderson	17 March 2026 - adoption by Committee	AECOM	Consultation closed and papers being prepared for Committee	Adoption of a Local Cycling and Walking Infrastructure Plan.	
SLRG	Scheme Planning and Design Study	Priority 2: Growing healthy communities	Michelle Anderson	Delivery by September 2026	WSP	Scheme Planning and Design Study	Feasibility on highways section of the Sheppey Light Greenway Route	
Cost of Living	Delivery of Cost of Living Agenda	Priority 3: Empowering stronger, more sustainable communities	Georgia Moss	Ongoing	across VCSE and statutory services	Deliver Cost of Living Partnership Group Deliver COL food bank sub group Information sharing and communications	work streams, targeted support for residents, partnership working	

Swale Voluntary Alliance (SVA)	Delivery of project to improve sustainability and resilience of Swales voluntary and community sector	Priority 3: Empowering stronger, more sustainable communities	Sarah-Jane Radley	Ongoing	Multi-agency	UKSPF funding for the project ends March 2026	Increased reliance within the VCSE Training, funding and educational opportunities	Project will continue under Swale CVS
Swale Community Lottery	Operational delivery	Priority 3: Empowering stronger, more sustainable communities	Georgia Moss	Ongoing	N/A	Operational delivery	fundraising opportunities for VCSE across the borough	
Benefit uptake campaigns	Utilising the Low Income Family Tracker Platform (LIFT) to target support for families who are entitled to claim benefits but are not currently claiming them.	Priority 3: Empowering stronger, more sustainable communities	Georgia Moss	Ongoing	CAS and Age UK/KCC	Completed delivery of data led campaigns - specific benefit uptake ie. PIP Completed delivery of targeted campaigns ie. Water discount scheme	raising awareness on benefit eligibility and making a claim	
Community Assets	Delivery of work related to SBC community assets	Priority 3: Empowering stronger, more sustainable communities	Louise Galloway	Ongoing	Lakeview Community Centre Meads Community Centre	Works underway - ongoing	Completion of lease agreements	
Welfare support	Support for complex cases under HSF	Priority 3: Empowering stronger, more sustainable communities	Georgia Moss	Ongoing	Support for complex cases under HSF	Round 7 funding ends February 2026	Development of CRF service offer	

Member Grant Scheme	Delivery of Member Grant Scheme	Priority 3: Empowering stronger, more sustainable communities	Georgia Moss	Ongoing	Delivery of Member Grant Scheme	Grant scheme closes end of Feb 2026.	Grant scheme to support projects/organisations across the Borough	
Water discount schemes	Delivery of water discount schemes to residents	Priority 3: Empowering stronger, more sustainable communities	Sarah-Jane Radley	Ongoing	Southeast Water Southern water	Southern Water Scheme delivering, Finalising data sharing for South East Water	Delivery of water discount schemes to residents	
UKSPF / LUF / Pride in Place Impact Fund	Investment has been made in improving local public spaces and leisure facilities, through the delivery of the Sheerness Revival scheme on Sheppey, using LUF, and range of other smaller projects through the use of UKSPF and the Rural England Prosperity Fund. This is anticipated to continue through the pride in Place Impact Funding into 2026/27.	Priority 3: Empowering stronger, more sustainable communities	Kieren Mansfield	2025/26 - 2026/27	Multi-agency	Significant project delivery underway	2025/26 - 2026/27	

Tenancy Sustainment	Working with housing clients alongside various support agencies furnish new properties and sustain existing tenancies	Priority 3: Empowering stronger, more sustainable communities	Rebecca Walker / Cath Murphy	On-going	Various support agencies including Voluntary Sector	Ongoing	Ongoing	
Healthy Start Campaign	Utilising the Low Income Family Tracker Platform (LIFT) to target support for families who are entitled to access Healthy Start vouchers.	Priority 3: Empowering stronger, more sustainable communities	Georgia Moss	01/01/2026	Kent County Council - Helping Hands Team	One off campaign - Jan 26	Increased numbers of residents accessing the support.	
Swale Primary School Workshop	A workshop for Swale Primary Schools	Priority 3: Empowering stronger, more sustainable communities	Michelle Anderson	17/03/2026	Kent County Council, Kent Police, Parking Enforcement	17/03/2026	Event addressing peak-time challenges around safety, congesting, and problematic parking	
Community Safety Partnership	Delivery of CSP meetings and related actions/spend of CRG fund	Priority 4: Developing strong partnerships that deliver for our communities.	Brooke Telford	Ongoing	Multi agency	Delivery of CSP meetings and related actions/spend of CRG fund	Ongoing	
White Ribbon	Related to CSP - Increase awareness of violence against women and girls	Priority 4: Developing strong partnerships that deliver for our	Brooke Telford	Ongoing	Multiagency	Related to CSP - Increase awareness of violence against women and girls	Ongoing	

		communities.						
Safety Advisory Group	Swale events coordinating SAG group	Priority 4: Developing strong partnerships that deliver for our communities.	Georgia Moss	Ongoing	Mult agency	Swale events coordinating SAG group	Safe event activity in the borough	
Swale Cycle Recycle	Bike and scooter recycling scheme	Priority 4: Developing strong partnerships that deliver for our communities.	Samuel Brookfield/Michelle Anderson	Continual	HMP Swaleside, Canterbury Bike Project, various community groups/charities	Ongoing	Increased active travel levels	
Green Grid Community Forum	A forum of community groups, charities, town and parish PCs, and residents that coordinates work in the local environment.	Priority 4: Developing strong partnerships that deliver for our communities.	Samuel Brookfield	Ongoing	Includes Faversham Town Council, Raybel Charters, Kent Wildlife Trust, Natural England, Brogdale CIC, Birdwise, Southern Housing, Children and Families, Elvis and Kresse, Diversity House, Trees for Farms, Faversham Repair Café, Sheppey Matters, Abbey Physic Garden, Lynsted Kitchen Garden,	Ongoing	Two yearly in-person meetings. Monthly newsletters containing details on events, funding, and resources.	

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